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Securities Code 6071 March 8, 2024

(Start date of electronic provision measures: March 1, 2024)

To Shareholders with Voting Rights

1-23-7 Nishi-Shinjuku, Shinjuku-ku, Tokyo IBJ, Inc. Shigeru Ishizaka, CEO

Notice of Convocation of the 18th Annual General Meeting of Shareholders

We would like to express our sincere gratitude for your continued support and patronage.

We are pleased to announce the 18th Annual General Meeting of Shareholders of IBJ, Inc. (the "Company") to be held as described below.

The Company takes measures for the electronic provision of information when convening the Annual General Meeting of Shareholders and therefore, information to be provided through such measures is posted as the Notice of Convocation of the 18th Annual General Meeting of Shareholders on the Internet website below.

The Company's website: https://www.ibj-gl.com/ir/ir_lib/

Tokyo Stock Exchange's website:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

(Please access the above website, enter and search for the Company's name or securities code, and then, select "Basic Information" followed by "Documents for public inspection/PR information.")

In addition, in lieu of attending the day of the meeting, it is possible to exercise your voting rights in writing (mail) or by electronic means (via the Internet, etc.). Please review the Reference Documents for the General Meeting of Shareholders posted on the website as an item to be provided through the electronic provision measures and exercise your voting rights no later than 6:45 p.m. on Friday, March 22, 2024, Japan time.

Details

1.	. Date and time: Monday, March 25, 2024, at 10:00 a.m. (JST)	
		(The reception will start at 9:30 a.m. (JST))
2.	Venue:	Location: Shinjuku First West 3F,
		1-23-7 Nishi-Shinjuku, Shinjuku-ku, Tokyo

3. Purpose of the meeting: Matters to be reported:

- The Business Report, the Consolidated Financial Statements, and the audit reports on the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Board for the 18th Term (from January 1, 2023 to December 31, 2023)
 - . The Non-Consolidated Financial Statements for the 18th Term (from January 1, 2023 to December 31, 2023)

Matters to be resolved:

Proposal 1: Dividends of Surplus Proposal 2: Election of six Directors

Proposal 3: Election of two Corporate Auditors Proposal 4: Election of Accounting Auditor

- When attending the meeting, please present the enclosed voting rights exercise form at the reception desk.
- If you fail to indicate your vote for or against a proposal on the Voting Rights Exercise Form, your vote will be deemed as a vote in favor.
- Any corrections to items to be provided through the electronic provision measures will be posted on the website on which such item is posted.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Dividends of Surplus

The Company recognizes distributing profits to shareholders as one of the important management issues. Regarding distribution of profits, the fundamental policy is to strengthen the financial structure and secure internal reserves necessary to further expand operations as well as proactively provide dividends of surplus in line with performance.

Based on the aforementioned policy, the Company proposes a 6-yen Year-end dividend per share after comprehensively considering internal reserves for future growth investment.

Items Related to the Year-end Dividend

1. Type of dividend property

Cash

2. Allotment of dividend property and the aggregate amount

Per share of Company stock 6 yen Total amount of dividends 232,694,964 yen

3. Effective date of dividends of surplus March 26, 2024

Proposal 2: Election of six Directors

The term of office for all six Directors will expire at the close of this Annual General Meeting of Shareholders. Accordingly, the Company newly proposes the election of six Directors including three Outside Directors.

The candidates for Director are as follows.

No.	Candidate Name	Current position at the Company	Candidate Attributes	Attendance at Board of Director meetings
1	Shigeru Ishizaka	CEO	Reappointment	13/13
2	Kenjiro Tsuchiya	Managing Director	Reappointment	10/10
3	Yasuyuki Yokogawa	Director	Reappointment	13/13
4	Kozo Umezu	Outside Director	Reappointment Outside Independent Officer	13/13
5	Megumu Murakami	_	New Candidate Outside Independent Officer	-
6	Mai Sato	_	New Candidate Outside Independent Officer	-

No.		
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Shigeru Ishizaka

(Date of Birth: Sep. 6, 1971)

Number of shares of the Company held: 11,920,400

Reappointment

Career summary; position and responsibilities at the Company (significant concurrent positions)

Apr. 1995 Joined Industrial Bank of Japan, Ltd. (presently Mizuho Bank, Ltd.)

Feb. 2006 CEO, the Company (current position)

Unifying the execution of operations for the entire corporate business

Dec. 2021 Outside Director, HITOSUKE, inc. (current position)

Mar. 2022 Director, ZWEI CO., LTD.

Oct. 2022 Director, IBJ financial advisory Corporation

Dec. 2022 Outside Director, Faber Company Inc. (current position)

(Reasons for nomination as candidate for Director)

With a management philosophy of "bringing happiness to all the people who share a connection," Mr. Shigeru Ishizaka founded the Company in 2006. Building up unique strengths that rival firms lack, such as marriage support capabilities, arranged marriage meeting systems, and an overwhelming membership base, the Company has developed an integrated business model by combining IT and services. With a wealth of management experience, essential opinions, and judgement ability, he has contributed to the improvement of corporate value of the entire Group by having successive positions as Director of the Group, developing human resources, and establishing operational methods and compliance systems, etc. The Company proposes that he be elected to continue as Director as it expects contributions to promoting the Group's long-term improvement of corporate value and growth strategy in the future.

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Kenjiro Tsuchiya (Date of Birth: Company held: Apr. 22, 1973) Number of shares of the Company held: 2,205,800

Reappointment

Career summary; position and responsibilities at the Company (significant concurrent positions)

Apr. 1998 Joined Shoko Fund Company Group

Oct. 2007 Director, the Company Apr. 2017 Managing Director

Mar. 2022 Managing Executive Officer

Jan. 2023 Supervisor, Affiliate Division (current position)

Officer in charge, Sales Division, Business Administration

Department (current position)

Mar. 2023 Officer in charge, Lounge Business Division (current position)

Managing Director (current position)

(Reasons for nomination as candidate for Director)

Mr. Kenjiro Tsuchiya has a wealth of experience and knowledge about multiple businesses of the Sales Division and Lounge Business Department and with the current position of the Managing Director of the Company, he also possesses a wealth of experience and insights into management. The Company proposes that he be elected to continue as Director as it expects contributions to promoting the Group's long-term improvement of corporate value and growth strategy in the future, with this business experience utilized.

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Yasuyuki Yokogawa (Date of Birth: Number of shares of the Company held: 19,600

Reappointment

Career summary; position and responsibilities at the Company (significant concurrent positions)

Oct. 2009 Representative Director and President, iVision Co., Ltd.

Oct. 2009 Representative Director and President, iVision Co., Ltd. Mar. 2012 Director and Vice President, STYLEEDGE Co., Ltd.

Jun. 2016 Joined the Company

General Manager assigned to Business Planning Office

Oct. 2016 General Manager, Lounge Business Department
Mar. 2017 Director, the Company (current position)

Jan. 2018 Supervisor, Lounge Business Department

Jan. 2019 Representative Director, Sunmarie Co., Ltd (current position)
Apr. 2022 Supervisor, Community Business Division (current position)
Jan. 2023 Supervisor, FP Business Department (current position)

Representative Director, Selfit Corporation (current position)

Representative Director, Salon Selfit Corporation (current position)

(Reasons for nomination as candidate for Director)

Mr. Yasuyuki Yokogawa has experience as a Representative Director in the IT sector, and with the position of Representative Director of one of the Company's Group companies, he possesses impressive abilities as a corporate administrator. Also, with multiple successive positions as Supervisor of the Company's Lounge Business Department, Community Business Division, etc., he has demonstrated immense leadership in the aforementioned business efforts, marketing expertise, development of human resources, and establishing a system of compliance. The Company proposes that he be elected to continue as Director as it expects contributions to promoting the Group's long-term improvement of corporate value and growth strategy.

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No. 4	Kozo Umez		(Date of Birth: Apr. 30, 1940)	Number of shares of the Company held: 1,100
	•	; position and responsibi	lities at the Company	(significant concurrent
Reappointment	1 /			
	Apr. 1965	Joined Industrial Bank	of Japan, Ltd. (presen	tly Mizuho Financial
Outside		Group, Inc.)		
	Feb. 1996	Managing Director		
Independent	Jun. 1996	Representative Directo		
Officer		_	•	agement One Co., Ltd.)
	May 2008	Advisor, KABUKI CO		
	Jun. 2008	Representative Directo	r and Chairman, NU I	P Financial Services,
		Inc.		
	Jun. 2016	Outside Director, Japan		arch Laboratory, Inc.
		(presently Miahelsa Co	-	
	Mar. 2022	Outside Director, the C		
	(Reasons for nor	nination as candidate for	Outside Director and	outline of expected
	roles)			
		u has been in successive	• •	-
		Iizuho Financial Group,		_
	-	tly Asset Management C		
	_	es a wealth of experience	_	
		essential opinions in fina	-	- ·
	-	tions. As the Company pr	_	_
	_	rowth, it expects that in a		
		se experiences, he can de		
		tribute toward the Group		
	corporate value,	and thus proposes that he	e be elected to continu	e as Outside Director.

No. 5	Megumu	Murakami	(Date of Birth: Apr. 23, 1975)	Number of shares of the Company held:
New Candidate	Career summa positions) Apr. 1999 Mar. 2003	Joined Industrial B	nsibilities at the Company (si sank of Japan, Ltd. (presently ho Corporate Bank, Ltd. (pre	Mizuho Bank, Ltd.)
Outside Independent	Apr. 2003	Ltd.) Joined the Japan R Division (presently	esearch Institute, Limited, as the Research & Consulting	ssigned to the Research Division)
Officer	Apr. 2010 Assigned to the Center for the Strategy of Emergence (current position) (Reasons for nomination as candidate for Outside Director and outline of expected roles) Ms. Megumu Murakami is currently engaged in research at the Center for the Strategy of			
	Emergence in the Japan Research Institute, Limited into ESG-related corporate investigation, SDGs and corporate management, climate changes and finance, and child participation as her special fields. She also participates in the Cabinet Office's "Commission for Promoting the Outline of Measures against the Declining Birthrate" as a			
	Advisory Con sustainability.	nmittee as a member. The As the Group promote	Council as a temporary memb hus, she possesses profound is sustainable growth, it expect the supervision and advice to m	knowledge about cts that she can leverage
	_	she be elected as Outside	-	anagement, and thus

No.	Mai Sato		(Date of Birth: Aug. 11, 1989)	Number of shares of the Company held:	
N.T.		; position and responsibi	ilities at the Company	(significant concurrent	
New	positions)	I : 10DHIO C I	1		
Candidate	Apr. 2012	Joined SIRIUS Co., Lt			
	May 2014	Joined Toshima Glass			
Outside	Jun. 2017	Opened SRCdata (sole			
	Mar. 2020	Representative, DELT	A CREATE LLC (cur	rent position)	
Independent Officer		nination as candidate for	Outside Director and	outline of expected	
Officer	roles)				
	Ms. Mai Sato, after enrolling in the Faculty of Economics and Business Administration				
	of Fukushima University, studied statistics and marketing and won a prize at the				
	Marketing Analysis Contest held by Nomura Research Institute, Ltd. while in school.				
	She started a data and statistics analysis business on her own in 2017 and currently				
	operates a YouTube channel "Nazotoki (Riddle) Statistics Satomai" as the				
	Representative of DELTA CREATE LLC, possessing profound knowledge as a				
	business statistics expert and marketing researcher. As the Group promotes sustainable				
	growth, it expec	s that she can leverage h	er experience to provi	de appropriate	
	supervision and	advice to management, a	and thus proposes that	she be elected as Outside	
	Director.				

- (Notes) 1. There are no special interests between any Director candidates and the Company.
 - Mr. Kozo Umezu is a candidate for Outside Director and we have reported him as Independent Officer to the Tokyo Stock Exchange.
 Ms. Megumu Murakami and Ms. Mai Sato are candidates for Outside Directors and if their
 - election is approved, we plan to report them as Independent Officers set forth by the Tokyo Stock Exchange.
 - 3. Term of office as Outside Director of the Company for Mr. Kozo Umezu will be two years at the close of this Annual General Meeting of Shareholders.
 - 4. The Company has entered into a contract of directors' and officers' liability insurance (D&O insurance) with an insurance company with the Directors and Corporate Auditors as insured parties. This insurance contract will cover damages such as monetary damages to be borne by the insured parties. If the candidates assume office as Directors, they will become the insured parties under said insurance contract. Details of said insurance contract are outlined in Status of Company Officers "(3) Outline of directors' and officers' liability insurance contract" in the Japanese version of this document.
 - 5. The Company has entered into an agreement with Mr. Kozo Umezu pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act to limit his liability for damages set forth in Article 423, Paragraph 1 of the said act. According to this agreement, the limit of liability for damages shall be 100 thousand yen or the minimum liability limit pursuant to the provisions of Article 425, Paragraph 1 of the Companies Act, whichever is higher.
 - 6. If the election of Ms. Megumu Murakami and Ms. Mai Sato is approved, the Company plans to enter into an agreement with Ms. Megumu Murakami and Ms. Mai Sato pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act to limit their liability for damages set forth in Article 423, Paragraph 1 of the said act. According to this agreement, the limit of liability for damages will be 100 thousand yen or the minimum liability limit pursuant to the provisions of Article 425, Paragraph 1 of the Companies Act, whichever is higher.

Proposal 3: Election of two Corporate Auditors

The term of office for Corporate Auditor Nobuyuki Teramura and Corporate Auditor Kaori Yagi will expire at the close of this Annual General Meeting of Shareholders. Accordingly, the Company proposes the election of two Corporate Auditors.

The Audit and Supervisory Board has already given its consent to this proposal.

The candidates for Corporate Auditors are as follows.

No.	Nobuyuki '	Feramura	(Date of Birth: Mar. 24, 1937)	Number of shares of the Company held: 30,000
	Career summary	; position at the Company (sig	nificant concurrent posit	tions)
Reappointment		Joined Ministry of Finance		
	Jul. 1994	Commissioner, National Tax	k Agency	
Outside	Sep. 2005	Advisor, Nipponkoa Insuran	ice Co., Ltd.	
	Jul. 2006	Director and Counselor, Sur	shine City Corporation	
Independent	Mar. 2007	Director, Mitutoyo Corporat	ion	
Officer	Oct. 2007	Outside Corporate Auditor,	the Company (current po	osition)
	Jan. 2014	Corporate Auditor, Point Th	ree Co., Ltd. (current po	sition)
	(Reasons for nomination as candidate for Outside Corporate Auditor)			
	Mr. Nobuyuki Teramura has held various key positions such as Commissioner of the National			
	Tax Agency and as he possesses a wealth of experience and broad knowledge and a considerable			
	amount of insight regarding finance and accounting, the Company has judged that he will manage			
	and supervise business execution to further strengthen the Company's corporate governance			
	structure. Additionally, he has actively provided statements at meetings of the Board of Directors			s of the Board of Directors
	and the Audit and Supervisory Board, and the Company has judged that he will be able to			t he will be able to
	appropriately fulfill the duties of an Outside Corporate Auditor and thus proposes that he be			
	elected to contin	ue as Outside Corporate Audit	cor.	
	Furthermore, the	term of office as Corporate A	uditor for Mr. Nobuyuki	Teramura will be 16 years
	and 5 months at	the close of this Annual Gener	al Meeting of Sharehold	ers.

No.			(Date of Birth:	Number of shares of the Company held:
2	Shuhei Tal	kahashi	Feb. 19, 1973)	-
	Career summary	; position at the Company (si	ignificant concurrent posi	tions)
New	Mar. 1995	Graduated from the Depart		
Candidate	Apr. 1998	Registered as an attorney-a		
		Joined Tadashi Shimizu La	w Firm (took leave from	1999 to 2002 to study in
Outside		the U.S.)		
	May 2001	Graduated from Boston Un	iversity School of Law ar	nd obtained LL.M. in
Independent		American Law		
Officer	Aug. 2001	Joined Bingham McCutche		•
	Nov. 2001	Registered as a New York	•	
	Apr. 2008	Representative, Shuhei Tak		-
	Apr. 2016	Part-time Professor, Chiba	University of Commerce	Graduate School (current
		position)		
	Apr. 2018	Deputy Head, Bankruptcy	Law Study Group, Legal	Study Group, Tokyo Bar
		Association		
	Jul. 2020 Representative Director, Law Practice DX Association (current position)			on (current position)
	(Reasons for nomination as candidate for Outside Corporate Auditor)			
	Mr. Shuhei Takahashi, after graduating the Faculty of Law of Keio University, registered as an			
	attorney-at-law in Japan and the U.S. He opened Shuhei Takahashi Law Office on his own in			
	2008, holding various key positions including Deputy Head of the Bankruptcy Law Study Group			
	of the Legal Study Group in Tokyo Bar Association and Representative Director of the Law			
		sociation and possesses deep i		
	•	ding as a legal and managem		-
		re, the Company expects the		-
		magement leveraging his exp	ertise and experience and	thus proposes that he be
	elected as Outside	de Corporate Auditor.		

- (Notes) 1. There are no special interests between any Corporate Auditor candidates and the Company.
 - Mr. Nobuyuki Teramura and Mr. Shuhei Takahashi are candidates for Outside Corporate Auditors.
 - 3. The Company has reported Mr. Nobuyuki Teramura to the Tokyo Stock Exchange as an Independent Officer set forth by the Exchange, and if the reelection of Mr. Nobuyuki Teramura is approved, the Company will continue submitting him as an Independent Officer.
 - 4. If the election of Mr. Shuhei Takahashi is approved, we plan to report him as an Independent Officer set forth by the Tokyo Stock Exchange.
 - 5. The Company has entered into an agreement with Mr. Nobuyuki Teramura pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act to limit his liability for damages set forth in Article 423, Paragraph 1 of the said act. According to this agreement, the limit of liability for damages shall be 100 thousand yen or the minimum liability limit pursuant to the provisions of Article 425, Paragraph 1 of the Companies Act, whichever is higher.
 - 6. If election of Mr. Shuhei Takahashi is approved, the Company plans to enter into an agreement with Mr. Shuhei Takahashi pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act to limit his liability for damages set forth in Article 423, Paragraph 1 of the said act. According to this agreement, the limit of liability for damages will be 100 thousand yen or the minimum liability limit pursuant to the provisions of Article 425, Paragraph 1 of the Companies Act, whichever is higher.
 - 7. The Company has entered into a contract of directors' and officers' liability insurance (D&O insurance) with an insurance company with the Directors and Corporate Auditors as insured parties. This insurance contract will cover damages such as monetary damages to be borne by the insured parties. If the candidates assume office as Corporate Auditors, they will become the insured parties under said insurance contract. Details of said insurance contract are outlined in Status of Company Officers "(3) Outline of directors' and officers' liability insurance contract" in the Japanese version of this document.

(Reference)

Criteria for Judging Independence of Outside Officers

In the Company's selection by the Board of Directors and the Audit and Supervisory Board of Outside Directors and Outside Corporate Auditors (hereinafter collectively the "Outside Officers") as Independent Officers, the Board of Directors selects candidates for Independent Officers persons to which none of the following items apply, who are determined to have substantial independence, and possess achievements, experience, and expertise that can be expected to contribute to candid, active, and constructive deliberations in the Board of Directors.

- 1. A person who executes business of the Company or its subsidiaries or affiliates (collectively, the "Group"), a Director who does not execute business of the Company, or an accounting advisor (restricted to cases where an Outside Corporate Auditor is designated Independent Officer)
- 2. A person or executor whose principal business partner is the Group
- 3. The Group's principal business partner or person who executes business for the principal business partner
- 4. A person who receives considerable monetary compensation or other property besides officer remuneration from the Group as a consultant, accounting specialist, or legal specialist (if the receiving party of said property is an organization such as a corporate body or association, the person belonging to said organization)
- 5. The Company's major shareholder (if the receiving party of said property is a corporate body, the person who executes business for the corporate body)
- 6. A person or executor who receives vast monetary contributions from the Group
- 7. A person to whom any of the above items 1. through 6. have applied during the past three years
- 8. For those applicable to the above items 1. through 7., close relatives
- 9. Also, any person at risk of having a permanent conflict of interest with any general shareholders even if they do not fall within items 1. through 8. Above

Proposal 4: Election of Accounting Auditor

Akari Audit & Co., which is the Accounting Auditor of the Company, will retire due to expiration of its term of office at the close of this Annual General Meeting of Shareholders. Accordingly, the Company will ask for approval to elect ARIA Audit Corporation as Accounting Auditor based on a decision by the Audit and Supervisory Board.

The Audit and Supervisory Board has selected ARIA Audit Corporation as a candidate for Accounting Auditor based on a judgement that, as a result of comprehensive consideration of its expertise, independence and quality management system which are required as an accounting auditor, audit fees and other factors, it is qualified as the Company's Accounting Auditor, along with expectations of audits from new viewpoints and in an agile manner.

The candidate for Accounting Auditor is as follows.

Name	ARIA Audit Corporation	
Main office location	1-30-5 Hamamatsucho, Minato-ku, Tokyo	
History May 2006: ARIA Audit Corporation was established.		
Outline	Capital: 8 million yen Number of constituting members: 41 persons Number of audited companies (listed companies): 27 companies	